

Design for Deconstruction (DfD): Critical success factors for diverting end-of-life waste from landfills

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Design for deconstruction (DfD): critical success factors for diverting end-of-life waste from landfills

Abstract

The aim of this paper is to identify Critical Success Factors (CSF) needed for effective material recovery through Design for Deconstruction (DfD). The research approach employed in this paper is based on a sequential exploratory mixed method strategy. After a thorough review of literature and conducting four Focus Group Discussion (FGDs), 43 DfD factors were identified and put together in a questionnaire survey. Data analyses include Cronbach's alpha reliability analysis, mean testing using significance index, and exploratory factor analysis. The result of the factor analysis reveals that an underlying factor structure of five DfD factors groups that include '*stringent legislation and policy*', '*deconstruction design process and competencies*', '*design for material recovery*', '*design for material reuse*, and '*design for building flexibility*'. These groups of DfD factor groups show that the requirements for DfD goes beyond technical competencies and that non-technical factors such as stringent legislation and policy and design process and competency for deconstruction are key in designing deconstructable buildings. Paying attention to the factors identified in all of these categories will help to tackle impediments that could hinder the effectiveness of DfD. The results of this study would help design and project managers to understand areas of possible improvement in employing DfD as a strategy for diverting waste from landfills.

Keywords: *Building deconstruction; design for deconstruction; end-of-life material recovery; sustainable construction; material reuse; critical success factors;*

1 Introduction

In recent times, the Architecture, Engineering, and Construction (AEC) industry has taken conscious effort to understand the concept of sustainable construction and to reduce the long-term effects of construction activities on the environment (Ajayi et al., 2015). This need requires that the usage and end of life impact of construction activities on the ecosystem are to be accessible at the design stage. In the same way, design activities must be beneficial to the ecosystem during building usage and end-of-life (Jrade and Jalaei, 2013; Oyedele and Tham, 2007). Owing to accrued economic benefits accruable from sustainable construction, the focus

31 of AEC practitioners has shifted from the traditional methods of end-of-life building disposal
32 to modern methods such as deconstruction. This is because design capabilities on reducing
33 end-of-life impacts of building activities are limited in traditional methods of building disposal
34 such as demolition and landfilling. It has also been argued that deconstruction, which is the
35 disassembly of buildings piece by piece, allows the recovery of building materials and
36 components after the end of life of buildings (Addis, 2008; Guy et al., 2006) in order to reduce
37 waste through reuse (Crowther, 2005). Accordingly, deconstruction results in numerous
38 benefits such as preservation of embodied energy, reduced carbon emission, reduced cost,
39 reduced pollution, etc.

40 The paradigm shift from demolition to deconstruction is imperative because evidence shows
41 that demolition generates up to 50% of the waste stream worldwide (Kibert, 2008). This
42 volume of waste is about 18 million tonnes of waste in the UK alone. If this amount of waste
43 is properly diverted from landfills, over £1.5 billion could be saved in terms of landfill tax and
44 other costs. In addition to cost reduction, deconstruction eliminates potential health hazards
45 and site disturbances caused by demolition. These aforementioned among others justify
46 deconstruction over demolition as a strategy for economic and ecological sustainability.
47 Despite the increasing awareness of deconstruction, little consideration has been given to
48 Design for Deconstruction (DfD) due to lack of technical knowledge and supporting tools
49 (Addis, 2008). In addition to the lack of tools, there is a general belief that the end-of-life of
50 buildings may not occur for a long period (Guy et al., 2006). Understandably, the value of the
51 building and its components after its end of life is not guaranteed, thus defeating the cost and
52 purpose of ensuring deconstruction. Still, the current building methodology and material choice
53 may become obsolete in decades considering the current trend in building and material
54 engineering. Despite these challenges, the benefits of deconstruction outweigh the cost if the
55 value of buildings components is retained after their end-of-life (Oyedele et al., 2013).

56 Despite efforts marshalled by all stakeholders in the AEC industry in mitigating Construction
57 and Demolition Waste (CDW) and the evidence that deconstruction could drive waste
58 minimisation initiatives (Akinade et al., 2015; Phillips et al., 2011), there has not been a
59 progressive increase in the level of DfD. According to Dorsthorst and Kowalczyk (2002), less
60 than 1% of existing buildings are fully demountable. Although the principles of DfD have been
61 in practice for the past three decades, existing practices (Crowther, 2005; Guy, 2001; Kibert,
62 2003; Tingley, 2012) show that DfD is still far from reaching its waste minimisation potentials.

63 It is on this premise that this study seeks to explore and discuss critical success factors needed
64 to ensure effective material recovery through DfD. Accordingly, the study will help to uncover
65 functional requirements in maintaining a cost effective material recovery right from the design
66 stages. After a review of extant literature in the research area of sustainable construction,
67 construction waste reduction strategies, and modern methods of construction, an explorative
68 qualitative study was conducted using Focus Group Discussions (FGDs). The purpose of the
69 FGIs is to verify factors from the literature and to identify other factors that could influence
70 DfD. Thereafter, 43 factors were identified and put together in a questionnaire survey. Data
71 analyses include Cronbach's alpha reliability analysis, mean testing using significance index,
72 and exploratory factor analysis. The results of this study bring to the fore the conditions that
73 enable successful DfD and key factors that must be considered when designing deconstructable
74 facilities. Pointedly, these factors will assist industry practitioners, such as design managers,
75 project managers, architects, design engineers, etc., to understand the requirement for
76 designing and constructing deconstructable facilities. In addition, the identified factors will
77 form the basis for the development of tools for achieving sustainable construction.

78 The remaining sections of this paper are structured as follows: Section 2 contains a discussion
79 of the concept of design for deconstruction and a review of critical success factors for building
80 deconstruction. Sections 3 and 4 present a full discussion of the research methodology and data
81 analyses process respectively. Then, a discussion on the identified groups of critical success
82 factors is then presented in Section 5. The final part of the paper identifies contributions of the
83 study to DfD and areas prompting further research.

84

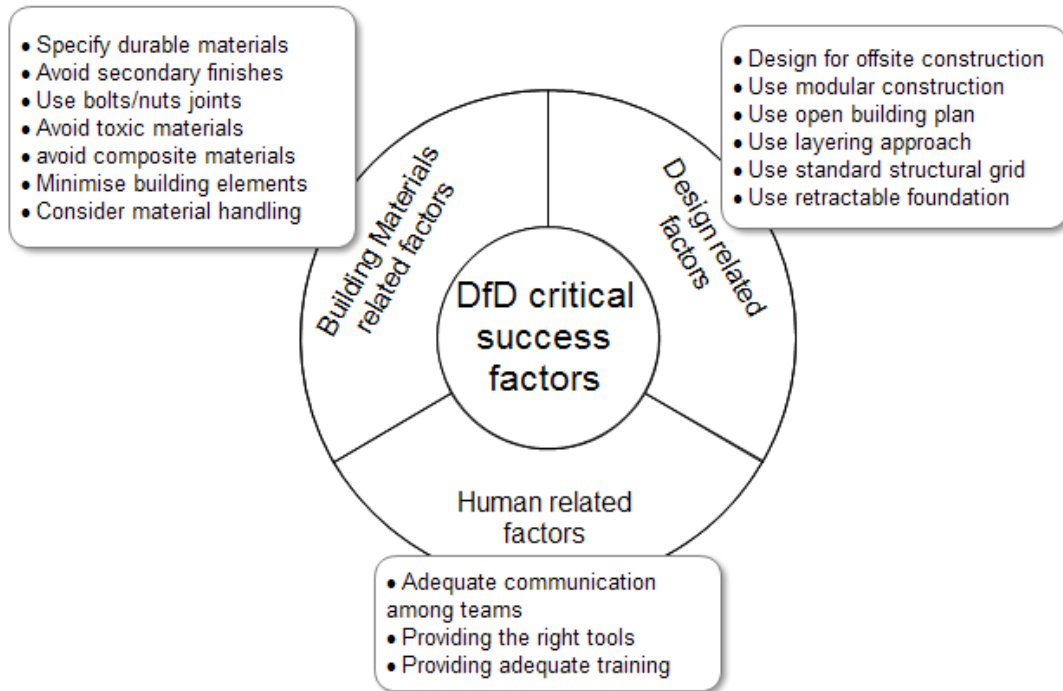
85 **2 Literature review: critical success factors for DfD projects**

86 The traditional methods of building disposal require the dismantling and knocking down of
87 buildings using crushing force using bulldozers, wrecking ball, explosives, etc. Although
88 demolition offers a fast way of building disposal, its environmental and economic impacts are
89 overwhelming. However, a more sustainable approach to the end-of-life disposal of buildings
90 is building deconstruction, which is the disassembly of buildings piece by piece to maximise
91 material reuse (Kibert, 2008). Accordingly, an efficient deconstruction procedure upholds the
92 waste hierarchy by giving top priority to waste prevention through material reuse and recycling.

93 The goal of deconstruction is to eliminate demolition (Gorgolewski, 2006) and to ensure the
94 recovery of components during usage or at the end-of-life of buildings (Kibert, 2008). Although
95 there are concerns about the residual performances of building components after many decades
96 of use, evidence shows that ensuring building deconstruction could result into beneficial
97 results. For example, deconstruction efforts could stimulate rapid relocation of building,
98 improved flexibility and retrofitting (Addis, 2008) while minimising the end of life impact of
99 buildings (Kibert and Chini, 2000; Tinker and Burt, 2003). Apart from diverting demolition
100 waste from landfills, deconstruction reduces site disturbance (Lassandro, 2003), health hazard
101 (Chini and Acquaye, 2001) and preserves embodied energy (Thormark, 2001). Considering the
102 potentials of deconstruction at diverting waste from landfills and the desire to achieve
103 sustainable construction through design necessitates the understanding of how design could
104 influence deconstruction.

105 Architects and design engineers must understand the purposes of DfD before its benefits can
106 be maximised. According to Crowther (2005), the term DfD could serve multiple purposes,
107 which include material recovery for building relocation, component reuse, material recycling
108 and remanufacture. However, the tenets of DfD are more concerned with building relocation
109 and component reuse rather than recycling or manufacturing. This viewpoint is because the
110 recycling of building is now common practice in the construction industry. Understandably, a
111 much more significant challenge is to design buildings that can be deconstructed and its
112 components reused with minimal reprocessing.

113 With this view in mind, a review of extant literature in the area of modern methods of
114 construction, design management, and project management, was carried out and three broad
115 categories of DfD critical success factors were identified. These include: (i) material related
116 factors, (ii) design related factors, and (iii) site workers related factors as shown in Figure 1.
117 This section therefore presents a discussion of these three broad categories along with their
118 associated factors.



119

120

Figure 1: Design for deconstruction related factors

121

Table 1: Factors influencing design for deconstruction

No	Design for deconstruction factors	References
1.	Specify durable materials	(Tingley, 2012)
2.	Avoid secondary finishes	(Crowther, 2005; Guy and Ciarimboli, 2008)
3.	Use bolts/nuts joints	(Addis and Schouten, 2004; Akbarnezhad et al., 2014; Chini and Balachandran, 2002; Crowther, 2005; Gorgolewski, 2008; Guy et al., 2006; Webster and Costello, 2005)
4.	Avoid toxic materials	(Crowther, 2005; Guy et al., 2006)
5.	Avoid composite materials	(Crowther, 2005; Guy and Ciarimboli, 2008; Webster and Costello, 2005)
6.	Minimise building elements	(Chini and Balachandran, 2002; Crowther, 2005; Guy and Ciarimboli, 2008; Guy et al., 2006; Webster and Costello, 2005)
7.	Consider material handling	(Crowther, 2005; Davison and Tingley, 2011)
8.	Design for offsite construction	(Guy and Ciarimboli, 2008; Jaillon et al., 2009)
9.	Use modular construction	(Crowther, 2005; Davison and Tingley, 2011)
10.	Use open building plan	(Crowther, 2005; Davison and Tingley, 2011)
11.	Use layering approach	(Habraken and Teicher, 2000; Webster and Costello, 2005)
12.	Use standard structural grid	(Chini and Balachandran, 2002; Crowther, 2005; Webster and Costello, 2005)
13.	Use retractable foundation	(WRAP, 2009)
14.	Provide the right tools	(Chini and Bruening, 2003);
15.	Provide adequate training	(Chini and Bruening, 2003; Dorsthorst and Kowalczyk, 2002; Guy and Ciarimboli, 2008)

122 **2.1 Design related factors**

123 According to Warszawski (1999), design related factors cover commonly observed design
124 principles and key performance indicators for DfD. Building design methodology encompasses
125 approaches adopted by architects and engineers during building design to achieve desired
126 forms and functions. Design methodologies thus help to understand design conceptual
127 frameworks, which help to navigate the design process successfully. Meanwhile, the several
128 criticism of conventional on-site construction methods shows that the use of Modern Methods
129 of Construction – MMC (such as off-site construction, modular construction, open building
130 system, etc.) offers significant benefits (Egan, 1998; Latham, 1994). Also, Pan *et al.* (2007)
131 highlighted that MMC ensures cost and time certainty while improving building performances.
132 In addition, MMC reduces on-site waste (Jaillon et al., 2009) and drives building
133 deconstruction (Guy and Ciarimboli, 2008). Prefabrication alone, as an MMC, could reduce
134 on-site waste up to 65% (Jaillon et al., 2009). Furthermore, the use of layer design approach
135 facilitates building layout flexibility and retrofitting (Webster and Costello, 2005) and enables
136 the recovery of building components. Other design methods in favour of DfD include using
137 standard structural grid, using steel construction, using retractable foundations such as H-pile,
138 etc.

139 **2.2 Building materials related factors**

140 Although DfD is not a new idea in the AEC industry, its planning is largely dependent on
141 appropriate specification of building components to facilitate easy disassembly (Addis, 2008;
142 Akbarnezhad et al., 2014). Accordingly, conscious effort should be made to specify durable
143 materials (Tingley, 2012), use materials with no secondary finishes (Guy and Ciarimboli,
144 2008), use bolt/nuts joints instead of gluing (Chini and Balachandran, 2002; Webster and
145 Costello, 2005), avoid toxic materials (Guy et al., 2006), and avoid composite materials
146 (Crowther, 2005). Guy et al. (2006) also noted that the types and numbers of building materials,
147 components and connectors must be minimised to simplify disassembly and sorting process.
148 The use of recycled and reused materials is also encouraged (Crowther, 2005; Hobbs and
149 Hurley, 2001) during design specification to broaden existing supply-demand chain for future
150 deconstructed products. Evidence shows that reusing concrete components could reduce
151 material cost by 56% (Charlson, 2008). Although selecting appropriate building components
152 that facilitate deconstruction may increase the project cost, Billatos and Basaly (1997) suggest

153 that architects and engineers must ensure that the cost of DfD is justifiable compared to cost of
154 building demolition and disposal.

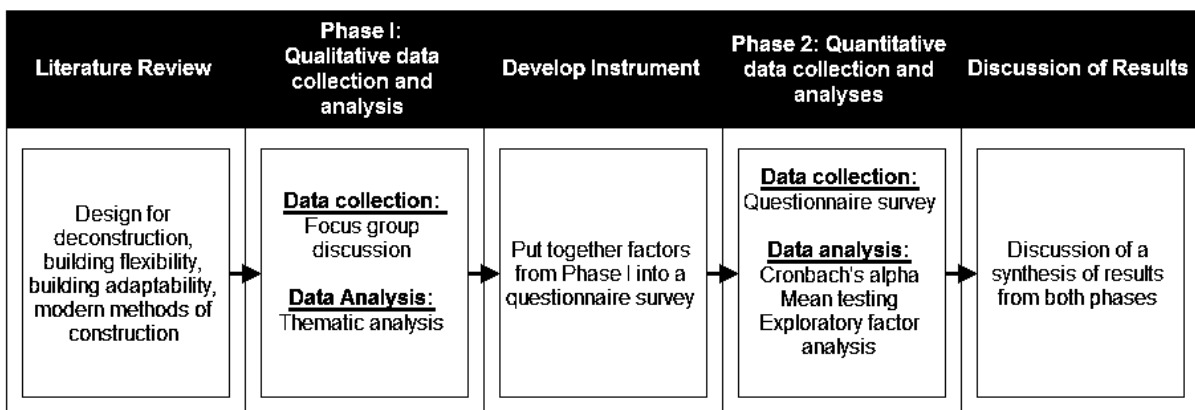
155 In addition to appropriate material selection, factors related to material handling play a major
156 role in the success of a deconstruction process (Guy et al., 2006). Couto and Couto (2010)
157 noted that handling of building materials and components is critical to knowing whether
158 building components will be reused, recycled, or disposed. Material handling is important
159 because deconstruction does not require expensive specialised equipment but a team of
160 unskilled and skilled workers using basic tools (Kibert and Chini, 2000). In this regard,
161 lightweight materials must be specified, components must be sized to suit handling (Crowther,
162 2005) and the means of handling component must be provided (Guy and Ciarimboli, 2008).
163 This is to support handling operations during disassembly, transportation, and assembly.
164 Although the breakage of building components, such as bolts and clips, are unavoidable during
165 assembly and disassembly, spare parts and an on-site storage facility must be provided to
166 replace broken or damaged components (Crowther, 2005).

167 **2.3 Human related factors**

168 In any construction related operation, a high level of commitment is required among all site
169 workers to foster harmonious working relationship. This means that all participating teams
170 must be willing to put forth considerable effort to actualise the overall aim of projects (Ajayi
171 et al., 2016) . In addition, there must be clear, accurate, and regular communication among all
172 these teams; and deconstruction takes no exception to these requirements for team-based
173 environment. Deconstruction, been a labour-intensive systematic process, requires a team of
174 site workers with basic skillsets. According to Kibert and Chini (2000), majority of building
175 deconstruction processes are less technically advanced and do not require expensive heavy
176 machinery. Accordingly, Chini and Bruening (2003) noted that providing the right tools and
177 equipment during a deconstruction project will make the task easier and decrease damage to
178 materials. However, the site workers must be properly trained to avoid poor craftsmanship and
179 poor work ethics, and walked through the use of hand help tools, fasteners and materials.

180 **3 Research methodology**

181 After a review of extant literature, it became clear that a methodology that is exploratory in
 182 nature is needed for this study. Accordingly, a mixed methods approach was adopted to
 183 understand critical success factors for DfD. The mixed methods approach focuses on methods
 184 and techniques that work in obtaining a solution to a research problem (Onwuegbuzie and
 185 Leech, 2005). With emphasis, the researcher employs all available resources to understand the
 186 research problems by using pluralistic approaches to extract knowledge to the solution of the
 187 problem (Morgan, 2007). Therefore, the researcher is not constrained by a single system of
 188 reality. Mixed methods design gives the researcher the liberty to combine data collection and
 189 analysis methods from both quantitative and qualitative approaches to form a continuum.
 190 Accordingly, the sequential exploratory mixed methods was adopted to drive both in-depth
 191 understanding of the subject matter and generalise findings using a two-way research process
 192 (Creswell, 2014).



193

194 Figure 2: An overview of the sequential exploratory mixed method design process

195 The explorative sequential mixed methods process starts with a qualitative approach that allows
 196 for systemic reflection of experiences and inter-subjectivity of opinions in driving genuine
 197 understanding of actions (Gray, 2009). Creswell (2014) noted that this part of the process
 198 allows direct interaction with important stakeholders to understand what led to a phenomenon,
 199 to identify shortcomings in the current processes, and know how to improve the processes. In
 200 this study, FGDs is chosen over individual interviews as a qualitative data collection method
 201 to allow participants to build on others' responses (Neuman, 2009) and to provide an in-depth
 202 exploration of a wide range of perspectives within a short period of time (Gray, 2009).
 203 Accordingly, five FGDs were conducted with 24 participants based on the suggestion of

204 Polkinghorne (1989) that participants of FGDs must not exceed 25. The distribution of the
 205 participants is as shown in Table 2. To avoid dominant voices among the focus groups, the
 206 make-up of the five focus groups were relatively homogenous as advised by Smithson (2000).
 207 This is because participants with relatively similar backgrounds normally have similar
 208 perceptions and experiences about the same phenomenon. The discussions of the FGIs were
 209 recorded and later transcribed for data analyses to compile a comprehensive list of factors.

210 The list of factors compiled was then put together in a questionnaire survey and a pilot study
 211 was carried before sending the questionnaire out to a wider industry. The respondents for the
 212 pilot testing include five architects and two construction project managers with an average of
 213 17 years of experience. The comment received was helpful to redefine and shorten some of the
 214 questions for the final questionnaire. The respondents of the final questionnaire were asked to
 215 indicate the importance of the factors on a five-point Likert scale, where 1 represents “*not*
 216 *important*” and 5 represents “*most important*”. Another section was also included in the
 217 questionnaire, where the respondents could provide any necessary additional information.

218 **Table 2: Overview of the focus group participants**

	Categories of Participants	No of experts	Years of experience
FGD1	<i>Architects and Design Managers</i> <ul style="list-style-type: none"> • 3 design architects • 1 site architects • 1 design managers 	5	12 – 20
FGD2	<i>M&E Engineers</i> <ul style="list-style-type: none"> • 2 design engineers • 3 site engineers 	5	9 – 22
FGD3	<i>Demolition Specialists</i>	4	10 – 15
FGD4	<i>Construction Project Managers</i>	5	12 – 22
FGD5	<i>Civil and Structural Engineers</i> <ul style="list-style-type: none"> • 2 design engineer • 3 site based engineers 	5	8 – 18
<i>Total</i>		24	

219

220 The distribution of the questionnaire survey was facilitated by a top UK construction company
 221 to ensure that the survey goes beyond their supply and to the wider industry players. In addition,
 222 practitioners from other big contractors were also contacted. This is to ensure that the speciality
 223 of the respondents exceeds a single building type. Accordingly, 130 industry practitioners were
 224 randomly selected for the questionnaire survey. The questionnaire survey was hosted using an
 225 online platform and a link was sent to each of the respondents. Table 3 shows the demographic
 226 distribution of the respondents of the questionnaire survey. Sixty-two (62) completed

227 questionnaires were submitted, which represent a response rate of 47.7%. Three of the
 228 submitted questionnaires were discarded because of they were incomplete, thus leaving only
 229 59 usable responses for analyses (45.4%). The average year of experience of the respondents
 230 in the construction industry is 14.5 years. The data from the responses was analysed using
 231 Statistical Package for Social Sciences (SPSS) software.

232 **4 Data analyses and findings**

233 Data analysis in a descriptive interpretivist research follows structured methods, which starts
 234 with the description of researchers' own experiences and followed by the description of textual
 235 and structural discussions of participants' experiences (Creswell, 2013). After a careful
 236 transcription of recorded FGI sessions, the interview transcripts were compared with notes
 237 taken to ensure that all important information and interactions during the FGIs were accurately
 238 captured. After which the transcripts of the data were segmented for thematic analysis using a
 239 framework approach (Furber, 2010). According to Braun and Clarke (2006), thematic analysis
 240 helps to identify main themes and sub-themes from qualitative data.

241 Table 3: Demographics of survey respondents

Variables	Sample size
Total questionnaire sent out	130
Total of submitted responses	62 (47.7%)
Discarded responses	2
Total number of usable responses	59 (45.4%)
<i>Type of organisation</i>	
Architectural	17
Contractor	20
Engineering consultancy	5
Waste management	10
Project management	7
<i>Job title of respondents</i>	
Architect	14
M&E engineer	7
Project manager	19
Civil/structural engineer	7
Lean practitioner	5
Design managers	7
<i>Years of experience in construction industry</i>	
0 – 5 years	6
6 - 10 years	10
11-15 years	20
16-20 years	13
20 - 25 years	6
Above 25 years	4

242

243 **4.1 Coding scheme for thematic analysis**

244 Thematic analysis was carried out using a coding scheme that was structured to classify the
 245 various issues associated with the concept of building deconstruction and critical success
 246 factors for DfD. The coding scheme has four classifications: discipline, context, keywords, and
 247 theme category. This coding scheme helps to identify dominant issues relating to DfD across
 248 the disciplines. Discipline coding classification shows the job role of the participant that
 249 provided a transcript segment. Context coding classification helps to understand the
 250 circumstances informing a transcript segment. The context coding classification include: (i)
 251 *New* – to signify when a new subject of discussion starts; (ii) *Response* – to signify a response
 252 to a question; (iii) *Build-up* – to signify when a contribution to an ongoing discussion is made;
 253 and (iv) *Moderator* – to mark a control segment provided by the moderator to control flow of
 254 discussion. Keyword coding classification depicts a summary of the main issue raised within a
 255 segment. This helps to identify prevalent issues and concerns across the transcript. The theme
 256 category shows the principal theme under which the issue discussed in the transcript segment
 257 falls. Example of quotation classification based on this coding scheme is shown in Table 4.

258 Table 4: Example of classification based on the coding scheme

No.	Quotation	Source	Discipline	Context	Keyword
1.	“...designing for deconstruction is largely dependent on the competence of designers in picking the right building materials that are reusable”	FGD 1	Architect	Response	Specify materials that can be reused or recycled
2.	“structure building components according to their life span for effective maintenance work and deconstruction.”	FGD 5	Structural engineer	Build-up	Structure building components according to their lifespan

259

260 The results of the extant literature review and thematic analysis reveals forty-three (43) DfD
 261 factors that were put together into a questionnaire survey. The data analyses process for the
 262 responses of the questionnaire survey is presented in the next section.

263 **4.2 Quantitative data analysis**

264 To identify the critical success factors for DfD, a rigorous statistical process was employed.
 265 This includes reliability analysis, descriptive statistics using standard ratio of importance, and

266 factor analysis. These statistical analyses techniques were selected because of the following
267 reasons:

- 268 1) *Reliability analysis*: This is to statistically check if the 43 factors in the questionnaire
269 consistently reflect the construct it is meant to measure.
- 270 2) *Descriptive statistics using standard ratio of importance*: Mean ranking will be used to
271 identify the top five critical success factor.
- 272 3) *Factor analysis*: This will help to identify clusters of factors that measure aspects of
273 the same underlying dimension.

274 4.2.1 Reliability analysis

275 Reliability analysis was carried out to determine the internal consistency of the factors in the
276 questionnaire. This is to confirm whether the factors and their associated Likert scale are
277 actually measuring what they were intended to measure (Field, 2005). Accordingly,
278 Cronbach's alpha coefficient of reliability (α) was calculated for the factors using Equation
279 (1).

$$280 \quad \alpha = \frac{N^2 \overline{COV}}{\sum_{i=1}^N S_i^2 + \sum_{i=1}^N COV_i} \quad (1)$$

281 Where N is the total number of factors; \overline{COV} is the average covariance between factors; S_i^2 and
282 COV_i are the variance and covariance of factor 'i' respectively. According to Field (2005), the
283 Cronbach's α has a value from 0 to 1 and the higher the reliability coefficient, the greater the
284 internal consistency of the data. It is generally suggested that a value of $\alpha = 0.7$ is acceptable
285 and $\alpha > 0.8$ depicts good internal consistency. For this study, the calculated α is 0.903, which
286 demonstrates a very good reliability and internal consistency of majority of the data. To
287 confirm that all the factors are contributing to the internal consistency of the data, the
288 "Cronbach's alpha if item deleted" of each factor was examined as shown in Table 5.
289 According to Field (2005), if the "Cronbach' alpha if item deleted" for a factor is higher than
290 the overall coefficient, the factor could be deleted to improve the overall reliability of the data.
291 Based on this, five factors, i.e., design components sized for transportation, design
292 consideration of crane movement during design, use of dry wall system such as drywall
293 partitions and wall lining, availability of pre-cut materials in standard dimensions, and design

294 consideration for on-site vertical and horizontal movement of components were deleted. The
 295 remaining 38 factors were then subjected to ranking using the significance index.

296 4.2.2 Comparison of factors using standardized ratio

297 After establishing the reliability of the data, it is essential to measure the level of the
 298 significance of the respondents' perception of each DfD factor. Accordingly, a significance
 299 index was computed using Equation (2). This equation is based on the formula computed by
 300 Chan and Kumaraswamy (2002) and Oyedele (Oyedele, 2013). The significance index is given
 301 as:

$$302 \quad \text{Sig. index} = \left(\frac{\sum_{i=1}^N (S_i)}{NS} \right) \times 100\% \quad (2)$$

303 Table 5: Reliability analysis of factors influencing design for deconstruction

Design for deconstruction factors		Cronbach's α if item deleted	Sig. index	Overall rank
1	Award of more points for building deconstructability in sustainability appraisal	0.905	93.90	1
2	Legislation to make deconstruction plan compulsory at the planning permission stage	0.905	92.54	2
3	Improved education of professionals on design for building deconstruction	0.904	90.85	3
4	Government legislation to set target for material recovery and reuse.	0.904	90.51	4
5	Early involvement of demolition and deconstruction professionals during design stage	0.905	90.17	5
6	Effective communication of disassembly needs to other project participants	0.904	89.83	6
7	Use bolted joints instead of chemical joints such as gluing and nail joints	0.903	89.49	7
8	Specify building materials and components with long life span	0.906	89.15	8
9	Specify materials that can be reused or recycled	0.903	89.15	8
10	Production of a site waste management plan	0.905	89.15	8
11	Project contractual clauses that will favour building material recovery and reuse	0.906	88.14	11
12	The use of BIM to simulate the process and sequence of building disassembly	0.902	87.80	12
14	Knowledge of end-of-life performances of building materials	0.905	87.46	14
13	Avoid toxic and hazardous materials during design specification	0.903	87.12	13
15	The use of BIM to estimate end-of-life property of materials	0.903	87.12	15
16	Structure building components according to their lifespan	0.904	86.78	16
17	Design foundations to be retractable from ground	0.904	86.10	17
18	Separate building structure from the cladding	0.905	86.10	17
19	Use joints and connectors that can withstand repeated use	0.904	86.10	17
20	Avoid specifying materials with secondary finishes	0.904	84.75	20
21	Design for steel construction	0.904	84.75	20
22	Avoid composite materials during design specification	0.903	83.73	20
23	Design conformance to codes and standards	0.903	83.39	23
24	Ensure dimensional coordination of building components	0.903	83.39	23
25	Design for modular construction	0.906	82.03	25
26	Design for preassembled components	0.903	82.03	25
27	Use standard structural grid	0.904	81.69	27
28	Making inseparable products from the same material	0.905	80.68	28
29	Using interchangeable building components	0.902	80.68	28
30	Effective pre-design disassembly review meetings	0.904	80.00	30
31	Production of COBie to retain information of the building components	0.905	79.66	31
32	Specify lightweight materials and components	0.905	79.32	32
33	Use open building system for flexible space management	0.906	79.32	32
34	Minimise the number of components and connectors	0.904	78.98	34
35	Minimise the types of components and connectors	0.902	78.64	35

36	Design for the repetition of similar building components	0.903	77.97	36
37	Preparation of a deconstruction plan	0.905	77.97	36
38	Standardising building form and layout	0.906	77.97	36

Overall Cronbach's alpha is 0.906,
Significant at 95% confidence Interval=0.05

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307 Where S_i is the significance of the i^{th} respondent with values from 1 to 5; S is the highest
308 possible severity rating, i.e. 5; N is the total number of respondents. The significance index of
309 and the overall ranking of each factors is as shown in Table 5. From the ranking, the top five
310 factors are (a) improved education of professionals on design for building deconstruction; (b)
311 award of more points for building deconstructability in sustainability appraisal; (c) legislation
312 to make deconstruction plan compulsory at the planning permission stage; (d) government
313 legislation to set target for material recovery and reuse; and (e) early involvement of demolition
314 and deconstruction professionals during design stage.

315 The emergence of these top factors confirms the place of government legislation, appropriate
316 education, and early supply chain integration in achieving effective DfD.

317 The government has a major role to play in the use of DfD as a strategy for sustainable
318 construction. First, the government must set targets for building deconstruction and must
319 provide supporting legislation to drive such targets. The stringency of these targets in driving
320 the national and global sustainability agenda has been a proven way of ensuring the compliance
321 among the practitioners in the construction industry. Although the benefits of DfD are well
322 explored across literature (Akinade et al., 2015; Crowther, 2005; Davison and Tingley, 2011;
323 Guy et al., 2006; Kibert, 2003), little effort has been made to propagate this knowledge to
324 industry practitioners. Pointedly, architects and design engineers should be sensitised about the
325 environmental benefits of design for building deconstruction. In line with this
326 recommendation, early involvement of demolition and deconstruction experts must be ensured
327 at the early design stages. This will allow the demolition and deconstruction experts to
328 contribute their end-of-life expertise knowledge and experience during the design stage in order
329 to achieve higher end-of-life building performance.

330 **4.2.3 Exploratory factor analysis**

331 The aim of the exploratory factor analysis is to identify the underlying dimension of the factors
332 identified from the reliability analysis. This is done to replace the entire dataset with a smaller

333 number of uncorrelated principal factors. A principal components analysis (PCA) was carried
 334 out on the 41 factors with orthogonal rotation (varimax) on the SPSS software. The Kaiser-
 335 Meyer-Olkin (KMO) value and the Bartlett tests of sphericity were 0.521 (above 0.5) and 7.8e-
 336 57 (less than 0.5) respectively. These values show that the data is suitable for factor analysis.
 337 Accordingly, Principal Component Analysis (PCA) was used as factor extraction and varimax
 338 rotation was used as factor rotation. During this process, all values with Eigen value of 1.0
 339 were retained, and factors with factor loading of 0.4 were selected as part of factor grouping.
 340 The results reveal a five group of factors, which account for 69.01% of the total variance as
 341 shown in Table 6. The grouping was interpreted and labelled based on the factors assigned to
 342 the group. The DfD factor groups include: (a) group 1 denotes *stringent legislation and policy*,
 343 (b) group 2 denotes *design process and competency for deconstruction*, (c) group 3 denotes
 344 *design for material recovery*, (d) group 4 denotes *design for material reuse*, and (5) group 5
 345 denotes *design for building flexibility*

346 Table 6: Component labelling and corresponding criteria from exploratory factor analysis

	Eigen value	% of variance	Factor loading	% weight within group	% norm. weight
1. Stringent legislation and policy	9.53	27.02			39.15
Award of more points for building deconstructability in sustainability appraisal			0.65	26.86	10.52
Government legislation to set target for material recovery and reuse			0.64	26.45	10.36
Project contractual clauses that will favour building material recovery and reuse			0.54	22.31	8.73
Legislation to make deconstruction plan compulsory at the planning permission stage			0.59	24.38	9.54
2. Deconstruction design process and competencies	3.64	12.64			18.32
Improved education of professionals on design for building deconstruction			0.47	7.24	1.33
Effective communication of disassembly needs to other project participants			0.52	8.01	1.47
Effective pre-design disassembly review meetings			0.61	9.4	1.72
Design conformance to codes and standards for deconstruction			0.65	10.02	1.84
Early involvement of demolition and deconstruction professionals during design stage			0.59	9.09	1.67
Production of a site waste management plan			0.83	12.79	2.34
The use of BIM to estimate end-of-life property of materials			0.66	10.17	1.86
Preparation of a deconstruction plan			0.79	12.17	2.23
The use of BIM to simulate the process and sequence of building disassembly			0.94	14.48	2.65
Production of COBie to retain information of the building components			0.43	6.63	1.21
3. Design for material recovery	2.85	10.73			15.55
Use bolted joints instead of chemical joints such as gluing and nail joints			0.77	15.4	2.39
Avoid composite materials during design specification			0.82	16.4	2.55
Design foundations to be retractable from ground			0.70	14.00	2.18
Specify building materials and components with long life span			0.67	13.40	2.08
Specify lightweight materials and components			0.49	9.80	1.52
Use joints and connectors that can withstand repeated use			0.47	9.40	1.46
Minimise the number of components and connectors			0.43	8.60	1.34
Minimise the types of components and connectors			0.65	13.00	2.02
4. Design for material reuse	2.42	9.67			14.01
Knowledge of end-of-life performances of building materials			0.77	23.62	3.31
Avoid toxic and hazardous materials during design specification			0.43	13.19	1.85
Making inseparable products from the same material			0.67	20.55	2.88
Avoid specifying materials with secondary finishes			0.41	12.58	1.76

Specify materials that can be reused or recycled			0.52	15.95	2.23
Design for steel construction			0.46	14.11	1.98
5. Design for building flexibility	2.12	8.95			12.97
Use open building system for flexible space management			0.78	12.44	1.61
Using of interchangeable building components			0.77	12.28	1.59
Design for modular construction			0.51	8.13	1.05
Design for preassembled components			0.50	7.97	1.03
Design for the repetition of similar building components			0.54	8.61	1.12
Ensure dimensional coordination of building components			0.68	10.85	1.41
Separate building structure from the cladding			0.72	11.48	1.49
Standardising building form and layout			0.47	7.50	0.97
Use standard structural grid			0.63	10.05	1.30
Structure building components according to their lifespan			0.67	10.69	1.39
					69.01

347

348 **5 Discussions**

349 Keeping in mind that this study is based on a mixed methods strategy, each of the DfD factors
350 is further discussed based on the results of both qualitative and quantitative data analyses. In
351 addition, this section discusses possible ways of maximising the resultant effects of the factors
352 on DfD.

353 **5.1 Stringent legislation and policy**

354 Stringent legislation and policy, which accounts for the highest variance of 27.02%, is ranked
355 as the most significant success factor for DfD. This is not surprising since several studies (Ajayi
356 et al., 2015; Lu and Yuan, 2010; Oyedele et al., 2014) suggest that the government has a major
357 role to play in the current national and global sustainability agenda. First, the government must
358 set targets for building deconstruction and must provide supporting legislations and policies to
359 drive such targets. The stringency of these legislations and policies has been a proven way of
360 ensuring the compliance among the practitioners in the construction industry. This is because
361 building construction works require planning approval and the authorisation must be given
362 within the legislative framework of building regulations. For example, the UK government has
363 made the provision of Code for Sustainable Homes (CfSH) compulsory for all residential
364 building construction. In addition, the use of Site Waste Management Plan was a compulsory
365 requirement in the UK for clients and principal contractors for building projects that is over
366 £300,000 (WRAP, 2008). Although the use of SWMP is no longer compulsory in England
367 since December 2013, it provided the construction industry with a sense of environmental
368 responsibility towards effective waste management before it was generated.

369 As noted by Häkkinen and Belloni (2011), several clients, especially government parastatals
370 and large companies, are setting targets for waste diversion and building disassemblage in
371 construction contracts to demonstrate that their buildings are sustainable. This is to show their
372 environmental responsibility to reduce global warming, preserve the limited natural resources
373 and comply with government policies. This is evidenced through the commitment of project
374 teams to obtaining high building sustainability scores on existing standards like BREEAM,
375 LEED, CASBEE, BEPAC, Eco-Quantum, CfSH, etc. (Schweber, 2013; USGB, 2005).
376 Achieving this success provides clients with the assurance that their projects are setting the
377 highest standards within the industry. In this way, building deconstruction should be included
378 as part of building sustainability assessment scoring systems and assigned a high point.

379 Although C&D waste is highly regulated in the United Kingdom and the benefits of building
380 deconstruction is well known (WRAP, 2009), there are not stringent legislation and policies
381 that place obligation on clients and contractors to build deconstructable facilities. As rightly
382 noted by a participant from FGI1 imbibing building deconstruction in the industry will be
383 difficult unless it is driven by legislation. At this point, the question is: why will someone
384 concentrate on DfD when there is the moral and professional responsibility of designing for
385 construction? The targets of the stringency of building deconstruction therefore should include
386 appropriate legislation and policies to ensure wide acceptance and compliance among
387 practitioners. In addition, the requirements and terms for building deconstruction and material
388 reuse must be clearly specified in the project contracts.

389 **5.2 Deconstruction design process and competencies**

390 This group produced a total variance of 12.64% and comprised ten sub-factors. A careful
391 consideration of the nine factors revealed that the term '*design process and competency for*
392 *deconstruction*' aligns with the composition of this group. The definition of design process
393 management, within this context, matches the definition of Sinclair (2011) who defined it as
394 "the discipline of planning, organising and managing the design process to bring about the
395 successful completion of specific project goals and objectives". This definition is key because
396 the emergence of a good design is as a result of a well-managed process (Bruce and Bessant,
397 2002), which requires both specialised and organisational skills (Chiva and Alegre, 2007).
398 Despite the existence of establish standard procedures for building designs, it is surprising that

399 the construction industry has shown little interest in defining widely acceptable procedures and
400 tools aimed at improving the efficiency of DfD.

401 Due to the increasing sophistication of buildings, the need for more information for the purpose
402 of construction, building operation and maintenance has become vital (Jordani, 2010). This
403 information is important for tracking building construction processes and performance,
404 isolating inefficiencies in building operations, and responding to specific needs of clients (Bilal
405 et al., 2016a). Evidence shows that design quality and design documentation form an important
406 requirement for successful building construction and facility management (Andi and Minato,
407 2003; Gann et al., 2003). Accordingly, COBie document must be produced to retain
408 information about building components. Many studies have stated that deconstruction has not
409 been a popular end of life option due to lack of adequate information and uncertainties about
410 future technologies. This is because after a report of hazardous materials and historical features
411 is obtained, the demolition contractor applies for a demolition permit and proceeds with other
412 activities such as waste management planning and meeting BREEAM requirements. A major
413 challenge at this point is that it is difficult to know which of the components are reusable or
414 recyclable. However, the process of identifying hazardous materials and reusable components
415 could be easier if these materials are well documented in the building design and manuals.

416 Notably, the ease of designing deconstructable buildings relies on the appropriate use of
417 technologies and their effective integration into the design process. Goedert and Meadati
418 (2008) illustrated that BIM has capabilities to capture building design and construction process
419 documentation to provide full inventory of components and to sustain the relevant information.
420 In fact, the use of BIM on construction projects has enabled practitioners to embed relevant
421 facility maintenance into building models (Akinade et al., in press). This information could
422 also assist demolition contractors in identifying building components that could be recovered
423 for recycling or reuse. It is general knowledge that most of existing buildings were not built to
424 be deconstructed (Jaillon and Poon, 2014), thus making it difficult to understand the process
425 of deconstructing them (Chini and Balachandran, 2002). Accordingly, necessary information
426 such as deconstruction plan must be provided and integrated with BIM to simulate the assembly
427 and disassembly process. In addition to having a deconstruction plan, DMCP (2013) identified
428 a checklist of other documents that are important for acceptable site practice during
429 deconstruction. These documents include site information sheet, environmental management
430 plan, complain/incidence logbook, traffic management plan, noise/vibration monitoring report,

431 etc. In addition, setting up a design stage waste management plan to record the avenues to
432 minimise construction waste and their associated actions are also beneficial.

433 From the foregoing, improved education on DfD must be provided for architects and design
434 engineers. Areas of training should include design process for designing deconstructable
435 buildings, code for acceptable DfD, design documentation for DfD, use of BIM-based software
436 and other tools for DfD, design for effective material handling, design for safe disassembly,
437 etc.

438 **5.3 Design for material recovery**

439 With a variance of 10.73% and eight DfD sub-factors, this group contains factors related to
440 selecting appropriate building components for eventual material recovery. This percentage of
441 variance reveals that despite the relevance of core competencies in designing deconstructable
442 facilities, the first two groups that are strategic in nature are key to enabling successful DfD.
443 This is because technical skills for DfD are not scarce, but strategic requirements for DfD has
444 not been well developed. Several studies (Akinade et al., 2015; Davison and Tingley, 2011;
445 Densley Tingley and Davison, 2012) show that architects and design engineers seeking to
446 incorporate deconstructability into their designs must give adequate attention to the selection
447 of building materials, components, and connectors from the early phase of design. The
448 participants of the FGD also reiterated the importance of choosing the right building
449 components during design and the consensus among the participants of the FGDs is that
450 reusable components without secondary finishing must be specified, the types of building
451 components must be minimised, and the use of nut/bolt joints must be encouraged in place of
452 nails and gluing. Considering these factors during DfD would favour the recovery of building
453 components without the generation of waste, the reuse of building components without
454 reprocessing, and the preservation of resources.

455 In addition to this, literature (Crowther, 2005; Guy et al., 2006; Pulaski et al., 2003) brings to
456 light the fact that considering the following factors is beneficial to building deconstructability:
457 specifying easily separable materials/components, using joints and connectors that can
458 withstand repeated use, using retractable foundations (such as H-pile), avoiding composite
459 materials during design specification, and specifying lightweight materials. However, existing
460 literature shows that specifying the right materials for DfD could have immense financial

461 implications on the project (Billatos and Basaly, 1997). It is thus imperative that the costs of
462 DfD and the actual deconstruction do not exceed the cost of demolition and waste disposal.
463 This suggestion reveals that there is a need for strategic justification for DfD beyond the
464 environmental requirements. Accordingly, continued justification must be provided for the cost
465 effectiveness of DfD as a sustainable approach.

466 **5.4 Design for material reuse**

467 This group represents 9.67% of the total variance and it contains six DfD sub-factors. The need
468 for reusability of materials after deconstruction stresses the need for the design team to bring
469 to the fore their knowledge of the end-of-life performance of building materials (Bilal et al.,
470 2016b). This is because if the building methodology supports material recovery but the
471 materials are not reusable, then the purpose of DfD is defeated. Accordingly, preference must
472 be given to durable materials and materials that can be reused or recycled. Materials without
473 secondary finishes must also be specified to increase the chance of material reuse. From the
474 foregoing, we see that design for steel construction is an ideal strategy for ensuring building
475 deconstructability. This is because steel can be reused repeatedly and can be cut, shaped or
476 joined with ease. When compared to other ferrous metals, steel has high recycling potential
477 with minimal embodied energy and waste production. It has been shown that up to 100% of
478 recovered steel from demolition projects can be reused or recycled without loss of quality or
479 performance (Coventry et al., 1999) and that there is ready market for reclaimed steel. Apart
480 from steel, other materials that could be used in deconstructable buildings include timber,
481 prefabricated concrete components, aluminium, glass, etc.

482 According to Crowther (2005), proper handling of building material plays a major role in DfD
483 in determining whether the components are reusable, recyclable, or marketable. Coelho and de
484 Brito (2012) highlighted that material handling is key because the use of heavy equipment is
485 not suited for component-by-component assembly/disassembly of building. Design
486 consideration for material handling is therefore necessary during DfD to avoid damage to
487 material and health hazard. Therefore, toxic materials (such as asbestos), that could pose health
488 concerns during deconstruction, must be avoided as suggested by Crowther (2005) and Guy et
489 al. (2006).

490 **5.5 Design for building flexibility**

491 This group constitute 8.95% of the total variance and contains ten sub-factors. It is common
492 practice to alter the use and form of buildings throughout its lifetime to meet the needs of users.
493 During such practice, building must go through series of component replacement, maintenance,
494 and retrofitting. Design for building flexibility therefore enables significant changes to be made
495 to buildings during usage to meet future uncertainties without the need to reconstruct the whole
496 building. Evidence from the literature shows that design for MMC are key contributors to
497 building flexibility. Several flexible and adaptable buildings have been constructed using
498 MMCs such as prefabrication and modular construction. Pointedly, the mutual relationship
499 between MMC and deconstruction could leverage prefabricated and modular assemblies to be
500 recovered as a whole without generating waste. The following are also key consideration while
501 designing flexible buildings: use of open building system for flexible space plan management,
502 using interchangeable building components, separating building structure from cladding,
503 standardizing building form and layout, use of standard structural grid, ensuring dimensional
504 coordination of building components, and the repetition of similar building components.

505 Guy (2006) argued that design for building flexibility requires in-depth conceptualisation of
506 the make-up of building systems to understand the intertwined complexity and interaction
507 among building components. This thinking is based on the hierarchical shearing layer of
508 change proposed by Brand (1994), which structures building components according to their
509 rate of change and life expectancy. These layers include stuff, space plan, services, skin,
510 structure, and site. The main advantage of the layering system is that building components can
511 be modified within a layer without affecting other layers.

512 **6 Conclusion**

513 This study examines the critical success factors for DfD from the perspective of industry
514 experts who are involved in demolition and deconstruction projects. This is to articulate
515 conditions that enable successful DfD by their direct or indirect effects on the eventual recovery
516 of building materials. Using a mixed methods strategy, this paper provides a structured account
517 of an in-depth exploration as well as empirical investigation of the unique factors influencing
518 effective DfD. After conducting five FGDs, 47 DfD factors were put in a questionnaire survey
519 and sent out to 130 industry practitioners with a return rate of 47.7%. The responses of the

520 questionnaire survey were then subjected to reliability analysis using Cronbach's alpha, mean
521 testing and exploratory factor analysis. Accordingly, a PCA was conducted with orthogonal
522 varimax rotation. The result of the PCA reveals five groups of DfD factors were identified,
523 which include 'stringent legislation and policy', 'design process and competency for
524 deconstruction', 'design for material recovery', ' design for material reuse, and 'design for
525 building flexibility'.

526 One of the major contributions of this study is that DfD should be given more points in key
527 sustainability guidelines e.g. BREEAM, LEED, CfSH, etc. in order to compel practitioners to
528 use DfD. In addition, the competency of designers should be improved through sustainability
529 education for designers and making DfD as part of the curriculum of professional bodies (such
530 as CIOB, RIBA, ICE). In addition, these bodies should organise CPD courses where
531 deconstruction process is explained and competency is enhanced in order for practitioners to
532 inculcate DfD practices. It is also important that demolition engineers be brought on board
533 during the design process through early involvement of demolition contractors and engineers.

534 Observably, the results of this study have immense implications on both research and industrial
535 practices towards achieving the current sustainability agenda of the construction industry. First,
536 the study brings to the fore the consideration of key factors that must be considered when
537 designing deconstructable facilities. Second, the grouping of these factors could be used by
538 design managers, project managers, architects, and design engineers as a guide for designing
539 and constructing buildings that could be deconstructed. This will also assist industry
540 practitioners to know key factors that could be incorporated into artefacts such as software for
541 achieving sustainable construction. Although DfD does not suffice to address the entire
542 sustainability goals, it reduces the need for new building materials, prevents the generation of
543 CDW, and preserves the embodied energy of building materials.

544 Despite the contributions of this study, there are certain limitations. First, the participants of
545 the FGDs and the respondents of the questionnaire survey were drawn from the UK
546 construction industry and the findings should be interpreted within this context. Another
547 limitation is that this study only focused on design team factors related to DfD. Future studies
548 can examine other factors such as organisational and project factors related DfD. An additional
549 future research direction that seems most promising at this stage is to understand the linkage
550 between building deconstruction and project cost. Accordingly, further empirical studies are

551 required to know how the critical success factors identified in this study can influence the costs
552 of building design and project execution. Achieving this will help in carrying out a sound
553 economic evaluation of the building projects while seeking to leverage the benefits of building
554 deconstruction. Although building deconstruction may be the most beneficial consideration for
555 an end-of-life scenario, it may not be the most economical. This is because deconstruction costs
556 could be 17%-25% higher than the demolition cost (Dantata et al., 2005; Akinade et al. 2015).

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